

# Managing Provider Quality & Outcomes with Data

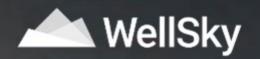
Presenter: Gerry Leslie, HMIS Project Director, Michigan Coalition Against Homelessness All registrants will receive a link to the recording and slides later this week.

We will be taking questions at the end of the webinar. You can ask a question at any time through the webinar control panel.

You can help us improve future webinars by filling out the survey you will see as you leave the webinar.







78% states use our LTSS solutions

60% HUD continuums of care

50% area agencies on aging





Home Health

Hospice

Physical Rehabilitation

Home Medical Equipment

Behavioral Health

Intellectual & Developmental Disabilities

Specialty Pharmacy

Skilled Nursing

Home Infusion

Cellular Therapy





# Why Look at Data

- 1. The Pitfalls of Analyzing with Anecdones
- 2. Truthiness (Courtesty of Stephen Colbert)



### The Five Step Process

- 1. Establish key measures
- 2. Set goals / benchmarks
- 3. Create dashboards
- 4. Analyze the outcomes (determine causes and remedies)
- 5. Develop an action & accountability plan



Output: An output is what you produce as an organization or provider Factory A produced X number of widgets in March

Outcome: An outcome is what clients, customers or patients do as a result of the activities, products or services you produce
Customers bought 2X number of widgets in the first quarter



#### Output:

We served 500 meals last week

We provided housing for 600 people last year

50 people saw a Primary Care Physician through our

facility last month

We provided 60 counseling sessions in the last two

weeks



#### Outcome:

The Average Length of Time Homeless dropped from 50 days to 40 days in the past year. 80% of clients with high blood pressure reported reductions in their blood pressure due to our Healthy Senior Living campaign Hospital readmissions dropped 8% in the past year due to our Treatment Protocol 2.0



While outputs may tell a story, outcomes are really where it's at. They tell you whether you are really getting the job done!

You want to define measures based on outcomes whenever and wherever possible.



#### Things to consider:

- Are there standard measures in your field that everyone is evaluated on?
- What measures are really key in client/patient/customer success?
- Don't reinvent the wheel! If there are standard analytics used in your field, stick with them, instead of coming up with custom solutions to everything
- Keep evaluation simple! Don't spend more time measuring that you are improving your care



### Set Goals/Benchmarks

If your measures are completely new, setting your initial goals can be a bit of a guessing game. It's ok! Until you have some baseline to work from, you may be doing some predicting.



### Set Goals/Benchmarks

Can you use historic data in the framework of your new measures to set goals/benchmarks? (A benchmark is a reference point or standard to work from, a goal is potential level to target in your process improvement.)

Ultimately, getting three data points is a key start to establishing possible trends.

Ask the question: Do we have measurement issues that are causing problems with performance data/giving an inaccurate picture of performance?



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Dashboards can be as sophisticated as Tableau, or other high end reporting tools. (Talk about HDX 2.0, HUD SPM Dashboard

Or you can go extremely low tech and create dashboards directly out of PowerPoint!



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# Analyze Outcomes

Develop a Quality Improvement Committee. Make sure to include people at all levels of service delivery, from leadership to front line staff workers. Look at outcomes, look at data, ask what factors may affect outliers or inconsistencies in service delivery. Often times, management may not have answers that staff on the front line will intuitively know



### Analyze Outcomes

Develop an action & accountability plan

Once you have identified action steps to improve performance, come up with an implementation plan with a step by step rollout. Will it require:

Training?
Communication?
Resource Development?



# Final Thoughts

